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5. Masukkan kata kunci pada kolom pencarian *basic search* misal **budgeting and financial management**

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Hasilnya sebagai berikut:

Ada 1.239 artikel yang dihasilkan kemudian pilih salah satu artikel sesuai dengan kebutuhan.

The screenshot shows the EBSCOhost search interface. The search term "budgeting and financial management" is entered in the search box. The results page displays "Search Results: 1 - 10 of 1,239". Two articles are visible:

- 1. Financial management and budgeting strategies for LIS programmes Uganda's experience.**
By: Okello-Obura, Constant; Kigongon-Bukenya, I.M.N. *Library Review*. Nov2008, Vol. 57 Issue 7, p514-527. 14p. DOI: 10.1108/00242530810894031. Database: Library, Information Science & Technology Abstracts
Purpose – With the dwindling state funding to support higher education, Universities have been forced to initiate many private programmes to not only generate income for the Universities but also...
Subjects: Library science research; Library schools; Uganda; **Financial management**; Budget
- 2. Strategic budgeting instead of strategic planning.**
By: Cottrell, Terrance Luther. *Bottom Line: Managing Library Finances*. 2014, Vol. 27 Issue 2, p49-53. 5p. DOI: 10.1108/BL-04-2014-0012. Database: Library, Information Science & Technology Abstracts
Purpose – This article aims to explain why sometimes separating strategic **budgeting** from strategic planning can be advantageous for library staff as a means of reshaping debate about operations. ...
Subjects: Strategic planning; Library finance; Library employees; Budget **management**; **Financial management**

6. Pilih salah satu kemudian klik keterangan judul artikel atau download artikel dengan klik PDF Full Text

The screenshot shows the EBSCOhost search interface with the same search term. The results page displays "Search Results: 41 - 50 of 1,239". Two articles are visible:

- 41. Implications of project-based funding of research on budgeting and financial management in public universities.**
By: Raudla, Ringa; Karo, Erkki; Valdmaa, Kaja; Kattel, Rainer. *Higher Education (00181560)*. Dec2015, Vol. 70 Issue 6, p957-971. 15p. 2 Graphs. DOI: 10.1007/s10734-015-9875-9. Database: Academic Search Premier
The main goal of the paper is to explore both theoretically and empirically the implications of project-based research funding for **budgeting** and **financial management** at public universities. The L...
Subjects: GOVERNMENT aid to research; UNIVERSITIES & colleges -- Finance; UNIVERSITY & college administration; **FINANCIAL management**; GRANTS (Money); YOUNG adults; HIGHER education; ESTONIA; Colleges, Universities, and Professional Schools; Portfolio **Management**
- 42. BUDGETING OUTSIDE the box: Using sophisticated tech tools to up the financial planning and budgeting game.**
By: Papanreda, Dawn. *University Business*. Dec2017, Vol. 20 Issue 12, p43-46. 4p. Database: Academic Search Premier
The article explores the **financial management** and budget processes in colleges and universities in the U.S. Topics mentioned include the move of

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High Educ. (2015) 70:957–971
DOI 10.1007/s10734-015-9875-9

Implications of project-based funding of research on budgeting and financial management in public universities

Ringa Raudla¹ · Erkki Karo¹ · Kaija Valdmaa¹ · Rainer Kattel¹

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Abstract The main goal of the paper is to explore—both theoretically and empirically—the implications of project-based research funding for budgeting and financial management at public universities. The theoretical contribution of the paper is to provide a synthesized discussion of the possible impacts of project-based funding on university financial management and budgeting. In the empirical part of the study, the cases of the two largest public universities in Estonia are used to uncover whether and in what form the effects outlined in the theoretical discussion have emerged. The study concludes that project-based funding of research gives rise to the following challenges: fluctuating revenues, fragmented revenue sources, high transaction costs, coordination problems, high complexity in managing the finances, difficulties in securing cash flows, and problems in covering indirect costs. The Estonian experience also indicates that extreme reliance on project-based funding of research—when combined with certain features of funding instruments

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